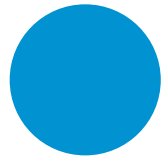

Developing our next 5 year plan

King's Health Partners

Southwark Health and Wellbeing Board

June 2019



Our tripartite mission



Clinical

Delivering high quality, innovative care with excellent outcomes



Research

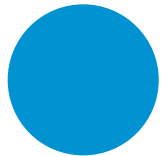
Discovering the latest breakthroughs in medical science



Education

Training the next generation of world-class clinicians and academics

*Translate cutting-edge research and innovation into patient care, delivering **improved outcomes for patients locally and globally***



Bringing together the strengths across our partnership

King's Health Partners

We have...

22 Clinical Academic Groups



600
clinical trials running
at any one time

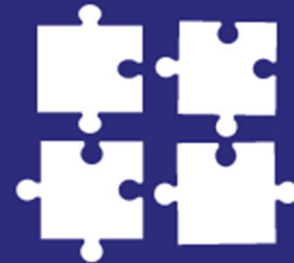


4.8 million
patient contacts per year



plans to bring together
our collective strength in
key areas to form a
number of

**Clinical Academic
Institutes &
Networks**

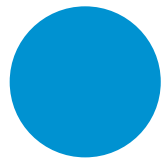


a patient
population of

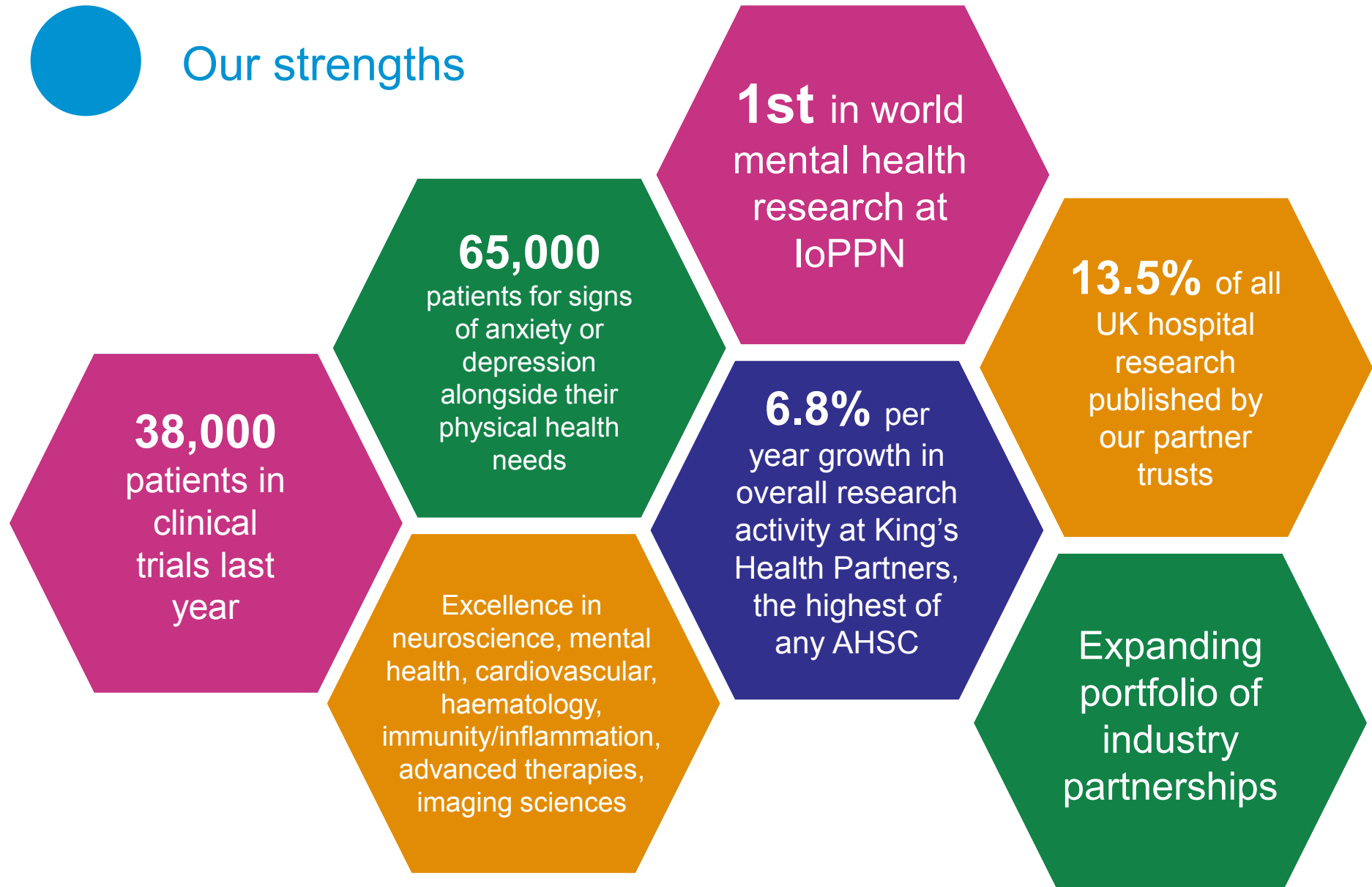
8 million

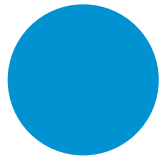
in south London and
south east England





Our strengths







Building on our collective clinical academic assets


King's Health Partners


We are home to...

a **European Comprehensive Cancer Centre** 


and a **Cancer Research UK Centre**

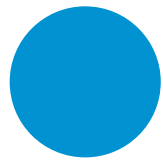
a Genomic Medicine Centre, part of the ground-breaking  **100,000 Genomics Project**

a British Heart Foundation Centre of Research **Excellence** 

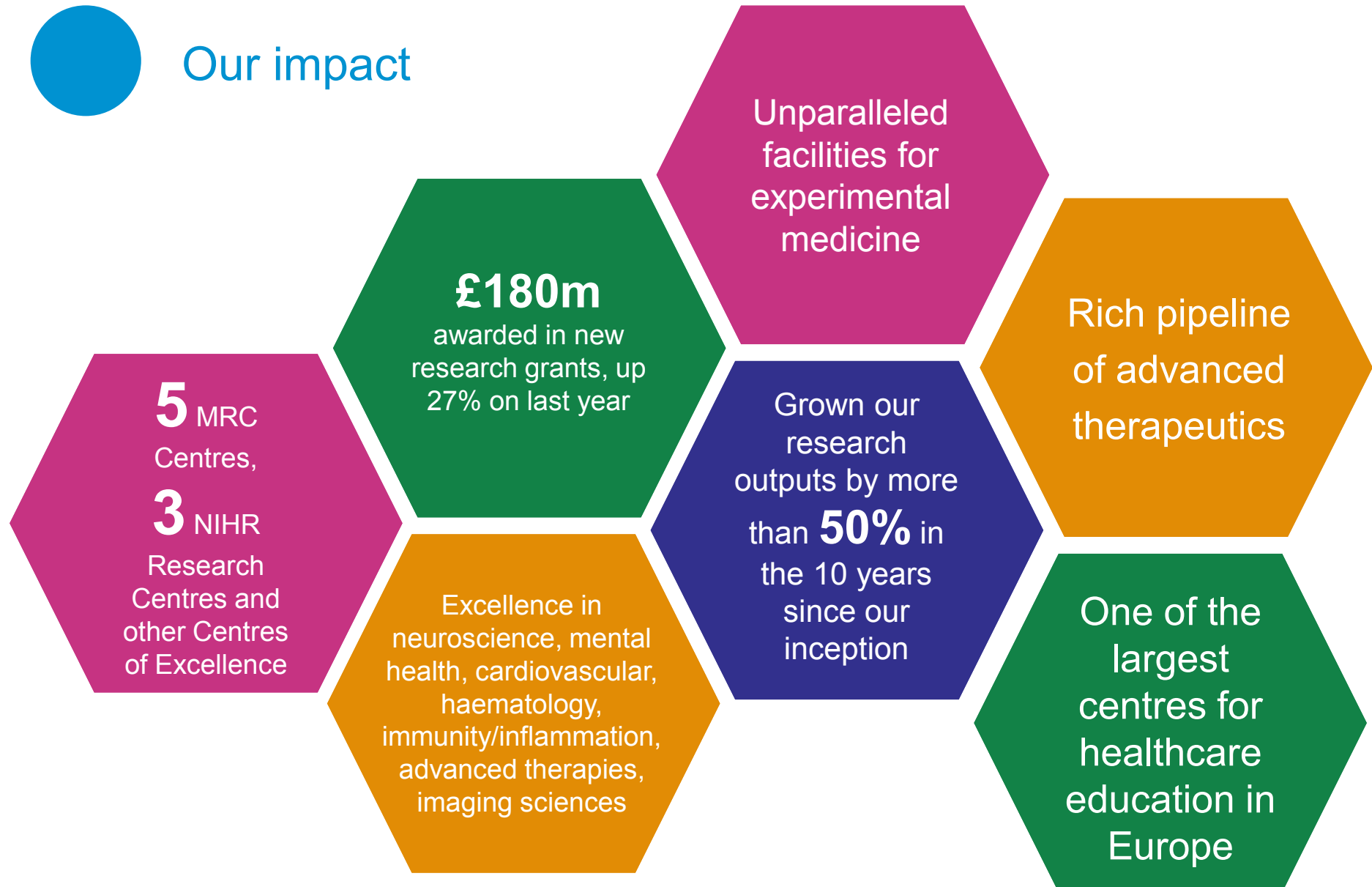
2 NIHR funded Biomedical Research Centres covering mental and physical health 

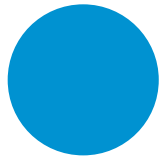
3 Clinical Research Facilities delivering **world leading research**

one of the largest **Imaging and Biomedical Engineering Centres** in Europe 



Our impact





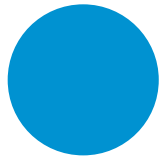
Challenges & weaknesses to address through strategy?

Challenges to be addressed through an integrated clinical academic mission

- Translating innovation into improving outcomes at scale for patient and population – the future role of CAGs working with the whole system
- Integrated clinical academic workforce connected to primary, community and potentially social care - training and skills, recruitment, global challenges, pace and affordability
- Distressed finances, health & university, education & training commissioning agenda - Complexity, resource to deliver, pace of delivery, expertise
- Integrated IT systems: integration of IT and informatics remains a critical step in the development and delivery of one team working
- Pace and scale of programme implementation and roll out - across the whole system

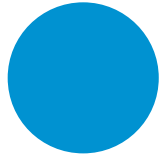
Local weaknesses & challenges to be resolved going forward

- Potential to create a stronger connection with primary care and new PCNs
- Range of delivery capability, buy-in and focus across 22 CAGs and capacity to connect to NHS long term plan and local alliance agenda
- Opportunities and developments for a stronger focus in Population Health
- Organisational bandwidth and cognitive burden on range and scale of KHP, STP, LA and partner programmes



Clinical academic context – the next five years?

1. The biomedical revolution
 - 'omics explosion
 - Gene editing
 - Digital, machine learning, and technology
 - Immunotherapy and advanced therapeutics
 - Regenerative medicine
 - Neuroscience and Mental Health
2. Opportunities linked to Life Sciences Industrial Strategy, opportunities across Business, Law, Computational, Environmental and Social Science
3. Emerging system leadership opportunity to address health sustainability challenges – involving the whole university in a way not delivered before
4. Growing emphasis on prevention (NHS Long Term Plan, CMO Annual Report, Secretary of State vision and upcoming Green Paper on Prevention).
5. Opportunities created by large scale population data to address needs of local population, and enable improvement and transformation.
6. Workforce development- including new roles and skills to deliver new models of care integrated with research, and to be an attractive major employer locally and worldwide
7. Uncertainty created by British exit from the European Union.



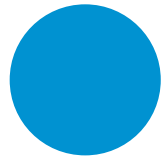
Developing our priorities for the next five years

The King's Health Partners Joint Boards agreed that:

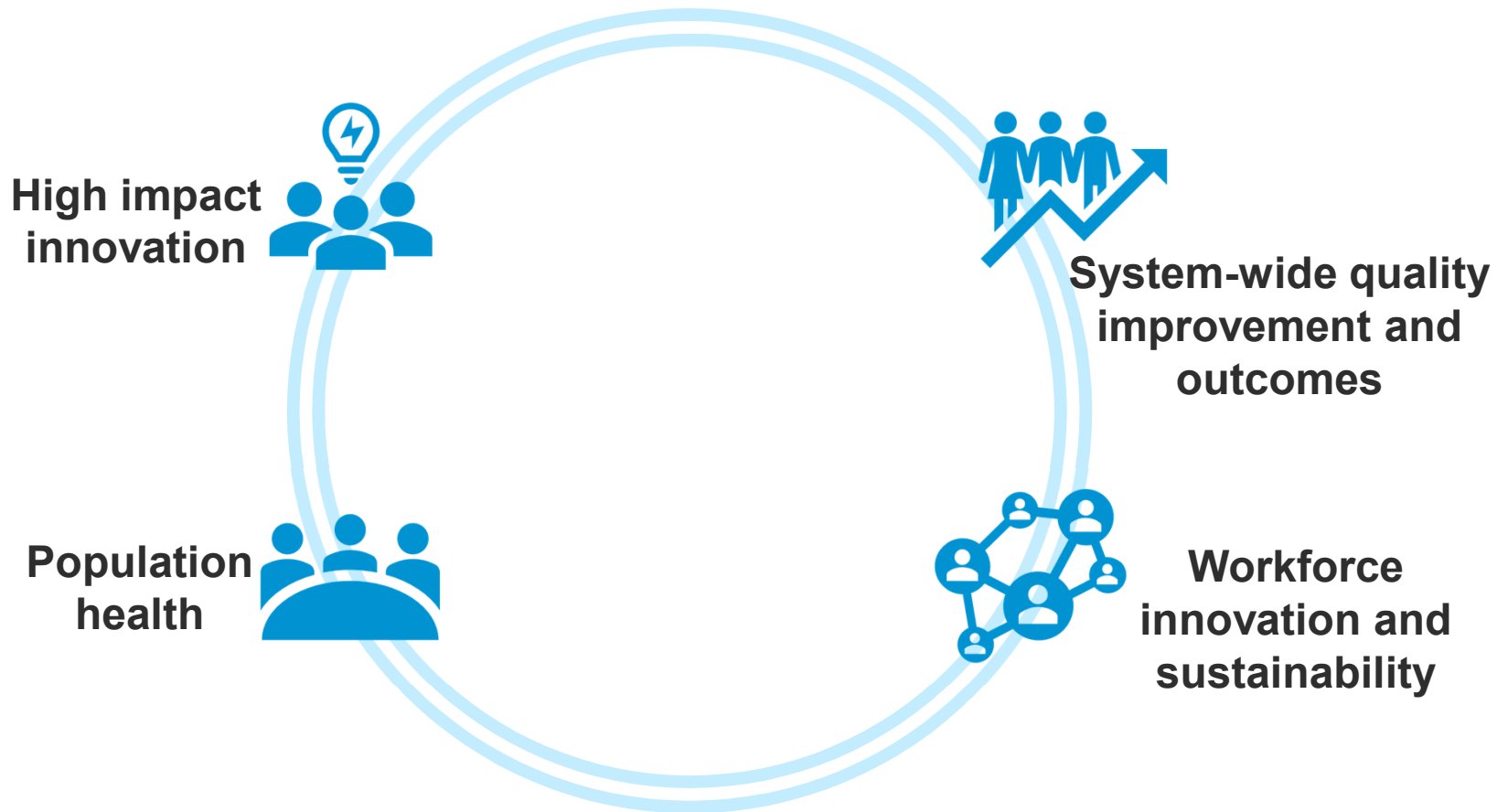
*“The ambition for King's Health Partners is to provide **sustainable, impactful innovation across the partners and beyond**”*

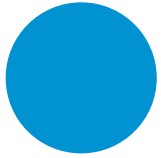
Criteria against which to test our strategy:

1. Be of value to each of the partners of King's Health Partners and be beyond what any one partner can achieve alone;
2. Contributes to developing a skilled workforce for now and in the future;
3. Ideally be something that we are uniquely positioned to do better than others;
4. Contribute towards a sustainable partnership and system;
5. Be of value to improving population health, locally and globally.



Our strategy to be developed collectively through four themes





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